

Twenty-Six Defense to Strengthen Innovation and Domestic Manufacturing for America's Warfighters

Elbit Systems Ltd. strengthens long-term commitment to the U.S. defense market through evolution of its U.S. operating segment

FORT WORTH, Texas — Sept. 9, 2026 — The U.S. operating segment of Elbit Systems Ltd., will now operate as **Twenty-Six Defense**. This evolution reflects the company's continued focus on supporting its U.S. customers through strong domestic design, engineering and manufacturing capabilities.

Twenty-Six Defense is an American defense company that employs 3,300 Americans who have supported the U.S. military for more than three decades.

"Launching Twenty-Six Defense underscores our growth in the American market and reinforces our commitment to supporting U.S. warfighters, wherever the mission takes place," said Luke Savoie, president and CEO of Twenty-Six Defense.

This change reinforces the company's deep commitment to domestic production at a time when the U.S. government is calling for increased industrial capacity and speed. Twenty-Six Defense will remain focused on supporting national security by delivering relevant, reliable capabilities with agility.

"We will increase domestic customer value as we expand manufacturing and invest in mission-critical technologies," Savoie added. "The name Twenty-Six Defense was selected to symbolize strength, resilience and durability, drawing inspiration from the atomic number of iron."

"For more than 30 years, the United States has been a very important market," said Bezahel Machlis, CEO of Elbit Systems Ltd. "We have implemented this new organizational structure for the company's U.S. segment to better serve our American customers and partners—reinforcing our commitment to American-led innovation and a strong U.S. defense industrial base."

Combat-proven technologies and solutions developed by Elbit Systems Ltd. will continue to be offered to the U.S. market under the Elbit America brand, which operates as a subsidiary of Twenty-Six Defense.

Twenty-Six Defense, headquartered in Fort Worth, remains a reportable operating segment of Elbit Systems Ltd. and continues to operate under a Special Security Agreement.

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Public Release

About Twenty-Six Defense

Twenty-Six Defense, headquartered in Fort Worth, Texas, is a leading provider of high-performance products, system solutions, and aftermarket support services focusing on the defense, homeland security and commercial aviation markets. With facilities throughout the U.S., Twenty-Six Defense is dedicated to supporting those who contribute to the national security of the United States. Twenty-Six Defense is wholly owned by Elbit Systems Ltd. (NASDAQ: ESLT and TASE: ESLT), a global high-technology company engaged in a wide range of programs for innovative defense and commercial applications. For additional information, visit <https://www.26Defense.com>.

About Elbit Systems Ltd.

Elbit Systems is a leading global defense technology company, delivering advanced solutions for a secure and safer world. Elbit Systems develops, manufactures, integrates and sustains a range of next-generation solutions across multiple domains. Driven by its agile, collaborative culture, and leveraging Israel's technology ecosystem, Elbit Systems enables customers to address rapidly evolving battlefield challenges and overcome threats. Elbit Systems employs approximately 21,000 people in dozens of countries across five continents. For additional information, visit: <https://elbitsystems.com/>, follow us on [X](#), or visit our official [Facebook](#), [YouTube](#) and [LinkedIn](#) channels.

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the duration and scope of the current war in Israel, and the potential impact on our operations; changes in global health and macro-economic conditions; differences in anticipated and actual program performance, including the ability to perform under long-term fixed-price contracts; changes in the competitive environment; and the outcome of legal and/or regulatory proceedings. The factors listed above are not all-inclusive, and further information is contained in Elbit Systems Ltd.'s latest annual report on Form 20-F, which is on file with the U.S. Securities and Exchange Commission. All forward-looking statements speak only as of the date of this release. Although the Company believes the expectations reflected in the forward-looking statements contained herein are reasonable, it cannot guarantee future results, level of activity, performance or achievements. Moreover, neither the Company nor any other person assumes responsibility for the accuracy and completeness of any of these forward-looking statements. The Company does not undertake to update its forward-looking statements.

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